

TALENT MATRIX

EXPLAINER AND LEGEND

Individuals are placed in a matrix which reflects both their Leadership and Job Level Potential. The horizontal axis reflects their Leadership Potential based on their personality assessment. They will fall into one of 3 categories - Stretch, Fit or Natural Categories. The vertical axis reflects their Job Level Potential based on their cognitive assessment. They will fall into one of 4 categories - Move, Grow, Stable, Support.

| | |
|-------------------|-------------|
| CURRENT JOB LEVEL | SUPERVISOR |
| AREA | MAINTENANCE |

| | | Leadership Fit Based On Personality Traits and EQ | | | |
|---|-----------------------------------|---|--|--|---|
| | | CATEGORY | | | |
| | | Stretch | Fit | Natural | |
| | | (Not Suited To A Leadership Role) | (Sufficiently Suited To A Leadership Role But Needs Development in Several or Key Areas) | (Well Suited To A Leadership But May Still Need Some Development) | |
| Management Level Potential Based on Cognitive Ability | Move | 3 Levels Above Current Level | Jackson Smith | Zanele Dlamini | |
| | | 2 Levels Above Current Level | | Olivia Wang, Thabo Molefe, Nomvula Nkosi, Sipho Ndlovu, Lerato van der Merwe, Kagiso Mabaso | |
| | | 1 Level Above Current Level | Liam Nguyen, Zanele Dlamini | Jabulani Mlangeni | Nokuthula Khosa |
| | Grow | 1 Level Above Current Level | | Isabella Davis, Noah Taylor, Mia Garcia, Ethan Jones, Bongani Khumalo, Kgothatso Motsepe, Ayanda Zulu, Jabulani Mlangeni | |
| | Stable | Best Fit At Current Level | Elijah Lewis, Andile Ncube | Lucas Wright, Lily Harris, Oliver Wilson, Charlotte Turner, Nthabiseng Ramela, Mandla Ndlovu | Aiden Miller, Grace Thompson, Mpho Ndaba, Refilwe Jacobs, Lwazi Ngubane |
| Support | May Need Support At Current Level | Harper Jackson, Simphiwe Cele | William Baker, Abigail Lee, Daniel Scott, Kefilwe Moloji | Siyabonga Ntuli, Noluthando Mthembu | |

Leadership Attributes



Has numerous leadership attributes with only a few areas for development or improvement.



Has foundational leadership attributes but still requires substantial development.



Has few leadership attributes and will mostly be playing to weaknesses in such a role.

Cognitive Potential



Has the Cognitive Potential to move beyond current role.



With this Cognitive Potential, a strong leadership profile, and extensive experience and training can possibly move to next level.



With this Cognitive Potential probably best fit at the current job level.



With this Cognitive Potential may need additional support to succeed at current level.

HIGH POT'S POTENTIAL CAREER PATH

Potential Career Path Based on Cognitive Potential

| | Employee | Current Position | Move 1 | Move 2 | Move 3 |
|--------------------|----------------------|------------------|----------------|---------|----------------|
| Leadership Natural | Zanele Dlamini | Supervisor | Superintendent | Manager | Senior Manager |
| | Sipho Ndlovu | Supervisor | Superintendent | Manager | |
| | Lerato van der Merwe | Supervisor | Superintendent | Manager | |
| | Kagiso Mabaso | Supervisor | Superintendent | Manager | |
| | Nokuthula Khosa | Supervisor | Superintendent | | |

Potential Career Path Based on Leadership Fit

| | Employee | Current Position | Move 1 | Move 2 | Move 3 |
|----------------|-------------------|------------------|----------------|---------|----------------|
| Leadership Fit | Olivia Wang | Supervisor | Superintendent | Manager | Senior Manager |
| | Thabo Molefe | Supervisor | Superintendent | Manager | |
| | Nomvula Nkosi | Supervisor | Superintendent | Manager | |
| | Jabulani Mlangeni | Supervisor | Superintendent | | |